

EXPO 2027 YOKOHAMA JAPAN

Sustainability Implementation Plan (Summary Version)

Created in March 2024
Japan Association for the International Horticultural Expo 2027, Yokohama

Summary of the Sustainability Implementation Plan



- **The Sustainability Implementation Plan was formulated in March 2024** based on the regulations, etc., of the International Association of Horticultural Producers (AIPH). It prescribes actions, implementation schedule, and other matters to implement the Sustainability Strategy.

Listed item	Summary
1 Introduction	The Sustainable Implementation Plan sets milestones and deliverables of EXPO 2027 YOKOHAMA JAPAN, and describes assumptions, constraints, risks, actions to prevent risks, and other matters to facilitate the achievement of the milestones and deliverables.
2 Governance & Stakeholders Management	We have identified nine types of stakeholders who will play an important role in the success of the EXPO, including “Visitors,” “Citizens and communities,” and “Governments and municipalities,” and conducted a stakeholder analysis .
3 Implementation Schedule	The Sustainability Implementation Plan lists actions and implementation schedule, etc. to achieve the five goals and 12 objectives set in the Sustainability Strategy, and promotes the implementation of actions.
4 Budget	The budget for the EXPO is expected to total JPY32 billion for site construction expenses and JPY36 billion for operational expenses .
5 Monitoring and Evaluation	We have established the baseline, and interim and lifetime targets, etc. for FY2024 through the final financial year with respect to the key performance indicators (KPIs) for the five goals and 12 objectives set in the Sustainability Strategy. The progress of KPIs will be monitored every financial year , and the results will be included in the Sustainability Report.

- **The milestones and deliverables are set** as interim goals for EXPO 2027 YOKOHAMA JAPAN, such as those related to planning, construction and projects.
- **Assumptions and constraints are set** for achieving milestones and deliverables.
- **Risks** that may have a negative impact are considered, and **preventative actions are taken** to avoid and/or mitigate such impact.

Major items listed	Summary
Milestones and deliverables	Interim target deadline and deliverables for the EXPO
Assumptions	Preconditions for achieving milestones and deliverables
Constraints	Conditions that limit the achievement of milestones and deliverables
Risk description	Risks that may have a negative impact on milestones and deliverables
Actions to prevent risks	Preventative actions to avoid and/or mitigate the impact of the risk

Governance & Stakeholders Management

- We have **identified nine types** of stakeholders who will play an important role in the success of EXPO 2027 YOKOHAMA JAPAN, namely, “Visitors,” “Exhibitors, etc.,” “Volunteers,” “Citizens and communities,” “NPOs/NGOs,” “Businesses,” “Experts, etc.,” “Governments and municipalities,” and “Association personnel and operation staff, etc.,” **and conducted a stakeholder analysis.**
- **We will continue to communicate with each group of stakeholders in an appropriate manner.**



Implementation Schedule

- The Sustainability Implementation Plan lists **actions and implementation schedule, etc. to achieve the five goals and 12 objectives** set in the Sustainability Strategy, and promotes the implementation of actions.

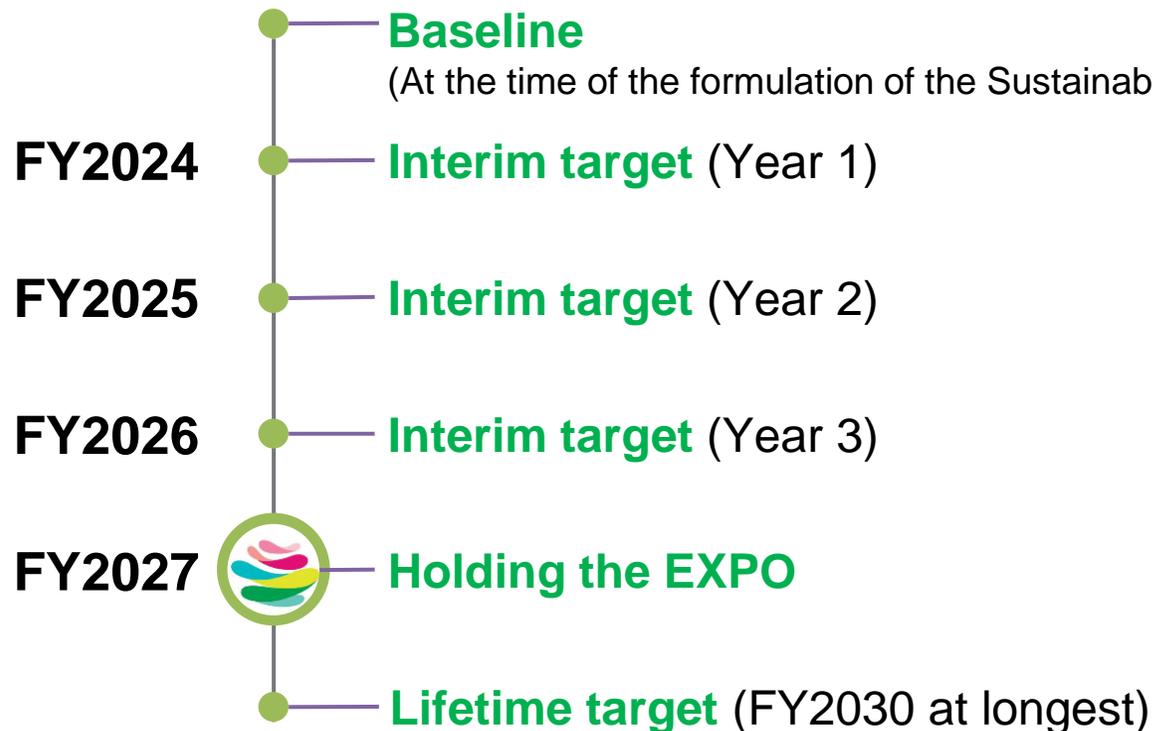
Five Goals
1 Climate action
2 Biodiversity conservation
3 Sustainable sourcing and resource management
4 Equity & inclusion
5 Sustainability education & awareness raising

12 Objectives	
1 Biodiversity	7 Contractors & Construction
2 Water	8 Design
3 Carbon	9 Transport
4 Energy	10 International Participants (Foreign governments and international organisations, etc.)
5 Pollution	11 Sustainable Events Operations and Management
6 Waste & Dismantlement	12 Legacy

Budget, Monitoring and Evaluation

- The budget for EXPO 2027 YOKOHAMA JAPAN is expected to total **JPY32 billion for site construction expenses and JPY36 billion for operational expenses.**
- We have set **the baseline, the interim targets** for FY2024 (Year 1), FY2025 (Year 2), and FY2026 (Year 3), and the **lifetime target, etc. for each KPI** to monitor the progress of the five goals and 12 objectives set in the Sustainability Strategy.
- **As a general rule, the progress of KPIs will be monitored every financial year**, and the results will be included in the Sustainability Report.

Note: Japan's financial year (FY) runs 1 April to 31 March.



The progress of KPIs will be monitored every financial year

Note: The deadline for lifetime target varies by KPI.